## Minute of representation letter of individual Shareholders

Name:	
Registered Office:	
Postcode:	
FISCAI/VAT III	<del></del>
	To the Chairman of the
	Shareholders' General Meeting of
	Sonae Capital, SGPS, SA
	Lugar do Espido
	Apartado 3053
	4471-907 Maia
	Data 2012
	Date, 2013
Dear Sir,	
The signatory hereby informs th	at, as a shareholder of that Company, I will be represented in the General
Meeting to be held at 11 am on	18 March 2013, by Mr./Mrs. <sup>(a)</sup>
or, in his/her absence, by Mr./Mr	rs. <sup>(a)</sup> ( OPTIONAL),
,	
resident in (b) (or in any	d in, respectively) to whom I grant the necessary powers to discuss and
vote, according to his/her will, ar	ny matter that is subject to resolution in that Meeting.
Best regards,	
	(Signature of the Shareholder)
	, <b>U</b> ,

## Notes:

- (a) Shareholder representative's full name;
- $\dot{}^{\text{(b)}}$  Shareholder representative's address.

Shareholders may be represented at a Shareholders' General Meeting by means of a letter addressed to the Chairman of the Board of the Shareholders' General Meeting and delivered before the Meeting begins, stating the name and address of the representative appointed, as well as the date of the Meeting, being the follow email address also available for that purpose: <a href="mailto:presidenteag2013@sonaecapital.pt">presidenteag2013@sonaecapital.pt</a>.

Shareholders may appoint different representatives in respect of shares held in different securities accounts, without prejudice of the principle of vote unity, in accordance with article 385 of Portuguese Company Law.

The present minute of representation letter does not constitute a request for representation, having the sole purpose of informing shareholders about the General Meeting and of the possibility of appointing a representative.

Should you have any further questions please contact us using the telephone + 351 220 107 925 or the email address presidenteag2013@sonaecapital.pt.