

#### **General Meeting's Preparatory Information**

(Article 289 of the Portuguese Companies Code)

## Full names of Members of Management and Supervisory Statutory Bodies as well as of the Board of the Shareholders' General Meeting

(Paragraph a) of no. 1 of Article 289 of the Portuguese Companies Code)

#### **STATUTORY BODIES**

#### **BOARD OF THE SHAREHOLDERS' GENERAL MEETING**

**Chairman** António Agostinho Cardoso da Conceição Guedes

**Secretary** Maria Daniela Farto Baptista Passos

#### **BOARD OF DIRECTORS**

**Chairman** Belmiro Mendes de Azevedo

Vice President Álvaro Carmona e Costa Portela

Francisco de La Fuente Sánchez

Ivone Maria Pinho Teixeira da Silva

Maria Cláudia Teixeira de Azevedo

Paulo José Jubilado Soares de Pinho

#### **EXECUTIVE COMMITTEE**

**Chairman** Maria Cláudia Teixeira de Azevedo

Álvaro Carmona e Costa Portela

Ivone Maria Pinho Teixeira da Silva

#### **BOARD AUDIT AND FINNACE COMMITTEE**

**Chairman** Francisco de La Fuente Sánchez

Member Paulo José Jubilado Soares de Pinho

#### **BOARD NOMINATION AND REMUNERATION COMMITTEE**

**Chairman** Belmiro Mendes de Azevedo

**Member** Francisco de La Fuente Sánchez

#### REMUNERATION COMMITTEE

**Chairman** Efanor Investimentos, SGPS, SA representada por Belmiro Mendes de Azevedo

Member José Fernando Oliveira de Almeida Corte Real

#### **FISCAL BOARD**

**Chairman** Manuel Heleno Sismeiro

Member Jorge Manuel Felizes Morgado

Member Armando Luis Vieira de Magalhães

Substitute Carlos Manuel Pereira da Silva

#### **STATUTORY EXTERNAL AUDITOR**

Sociedade de Revisores Oficiais de Contas

Pricewaterhousecoopers & Associados, SROC

Represented by Hermínio António Paulos Afonso or

António Joaquim Brochado Correia

### Positions held by Members of the Statutory Bodies in other companies

(Paragraph b) of no. 1 of Article 289 of the Portuguese Companies Code)

#### **Board of the Shareholders' General Meeting**

Offices held by Members of the Board of the Shareholders' General Meeting in other companies are the following:

#### António Agostinho Cardoso da Conceição Guedes

Chairman of the Board of the Shareholders' General Meeting:

Sonae Investimentos, SGPS, SA

Secretary of the Board of the Shareholders' General Meeting:

- Sonaecom, SGPS, SA
- Sonae Indústria, SGPS, SA

#### **Maria Daniela Farto Baptista Passos**

Does not hold any office in other companies.

#### **Board of Directors**

Offices held by Members of the Board of Directors in other companies are the following:

#### **Belmiro Mendes de Azevedo**

Offices held in other Sonae Capital Group companies:

Chairman of the Board of Directors of SC, SGPS, SA

#### Offices held in other companies:

- Chairman of the Board of Directors of Sonae, SGPS, SA
- Chairman of the Board of Directors and Executive Committee of Sonae Indústria, SGPS, SA
- Chairman of the Board of Directors of EGP-UPBS
- Member of the European Advisory Board of Harvard Business School
- Member of the International Advisory Board of Allianz AG
- Chairman of the Board of Directors of Alpessego Sociedade Agrícola, SA
- Chairman of the Board of Directors of Águas Furtadas Sociedade Agrícola, SA
- Chairman of the Board of Directors of Casa Agrícola de Ambrães, SA
- Chairman of the Board of Directors of Efanor Investimentos, SGPS, SA
- Chairman of the Board of Directors of Imoassets Sociedade Imobiliária, SA
- Chairman of the Board of Directors of Prosa Produtos e Serviços Agrícolas, SA
- Sole Director of BA Business Angels, SGPS, SA

#### Álvaro Carmona e Costa Portela

Offices held in other Sonae Capital Group companies:

- Non-Executive Chairman of the Board of Directors of Contacto Concessões, SGPS, SA
- Non-Executive Chairman of the Board of Directors of Ecociclo II Energia, SA
- Non-Executive Chairman of the Board of Directors of Integrum Energia, SA
- Non-Executive Chairman of the Board of Directors of Integrum Colombo Energia, SA
- Non-Executive Chairman of the Board of Directors of Integrum Martim Longo Energia, SA
- Non-Executive Chairman of the Board of Directors of Integrum Vale do Caima Energia, SA
- Non-Executive Chairman of the Board of Directors of Integrum Vale do Tejo Energia, SA
- Non-Executive Chairman of the Board of Directors of SC Engenharia e Promoção Imobiliária, SA
- Non-Executive Chairman of the Board of Directors of Sistavac, SGPS, SA
- Non-Executive Chairman of the Board of Directors of Sistavac, SA
- Non-Executive Chairman of the Board of Directors of Spred, SGPS, SA
- Non-Executive Director of SC, SGPS, SA
- Non-Executive Director of Sonae Turismo, SGPS, SA

#### Offices held in other companies:

- Non Executive Chairman of MAF Properties, Dubai (EAU)
- Non Executive Member of the Board of Directors of Casa Agrícola HMR, SA
- Non Executive Member of the Board of Directors of COPAM Companhia Portuguesa de Amidos, SA
- Non Executive Member of the Board of Directors of SPDI-SECURE PROPERTY Development & Investment, PLC

- Member of the Board of Directors of Fundação Victor e Graça Carmona e Costa
- Manager of Portela & Portela, Lda
- Member of the Investment Committee of ECE European Prime Shopping Centre Fund, Hamburg, Germany

#### Maria Cláudia Teixeira de Azevedo

#### Offices held in other Sonae Capital Group companies:

- Chairman of the Board of Directors of Imoareia Investimentos Turísticos, SGPS, SA
- Chairman of the Board of Directors of Sonae Turismo SGPS, SA
- Member of the Board of Directors of Contacto Concessões, SGPS, SA
- Member of the Board of Directors of Ecociclo II Energias, SA
- Member of the Board of Directors of Integrum Energia, SA
- Member of the Board of Directors of Integrum Colombo Energia, SA
- Member of the Board of Directors of Integrum Martim Longo Energia, SA
- Member of the Board of Directors of Integrum Vale do Caima Energia, SA
- Member of the Board of Directors of Integrum Vale do Tejo Energia, SA
- Member of the Board of Directors of SC Engenharia e Promoção Imobiliária, SA
- Member of the Board of Directors of SC SGPS, SA
- Member of the Board of Directors of Sistavac, SGPS, SA
- Member of the Board of Directors of Sistavac, SA
- Member of the Board of Directors of Spred, SGPS, SA

#### Offices held in other companies:

- Chairman of the Board of Directors of Digitmarket Sistemas de Informação, SA
- Chairman of the Board of Directors of Efanor Serviços de Apoio à Gestão, SA
- Chairman of the Board of Directors of Imparfin, SGPS, SA
- Chairman of the Board of Directors of Linhacom, SGPS, SA
- Chairman of the Board of Directors of Lugares Virtuais, SA
- Chairman of the Board of Directors of Mainroad Serviços de Tecnologias de Informação, SA
- Chairman of the Board of Directors of Miauger Organização e Gestão de Leilões Electrónicos,
   SA
- Chairman of the Board of Directors of Saphety Level Trusted Services, SA
- Chairman of the Board of Directors of WeDo Technologies Americas, INC
- Chairman of the Board of Directors of WeDo Technologies Australia, PTY Limited
- Chairman of the Board of Directors of WeDo Technologies Panamá, SA
- Chairman of the Board of Directors of WeDo Technologies Singapore PTE LTD
- Member of the Board of Directors of Cape Technologies, limited (Ireland)
- Member of the Board of Directors of Efanor Investimentos, SGPS, SA
- Member of the Board of Directors of Fundação Belmiro de Azevedo
- Member of the Board of Directors of PCJ Público, Comunicação e Jornalismo, SA
- Member of the Board of Directors of Praesidium Services Limited
- Member of the Board of Directors of Público Comunicação Social, SA
- Member of the Board of Directors of Sonaecom Sistemas de Informação, SGPS, SA
- Member of the Board of Directors of Sonaecom Serviços Partilhados, SA
- Member of the Board of Directors of WeDo Consulting, Sistemas de Informação, SA
- Member of the Board of Directors and Executive Committee of Zon Optimus, SGPS, SA

- Member of the Board of Directors of ZOPT, SGPS, SA
- Member of the Board of Directors of WeDo Tecnologies (UK) Limited
- Director of Sonaecom Sistemas de Información España, SL
- Director of WeDo Technologies Mexico, S. De R.L. de C.V.
- Director of WeDo Technologies Egypt
- Director of WeDo Poland Sp. Z.o.o.

#### Ivone Maria Pinho Teixeira da Silva

Offices held in other Sonae Capital Group companies:

- Member of the Board of Directors of Atlantic Ferries Tráfego Local, Fluvial e Marítimo, SA
- Member of the Board of Directors of Bloco Q Sociedade Imobiliária, SA
- Member of the Board of Directors of Bloco W Sociedade Imobiliária, SA
- Member of the Board of Directors of Casa da Ribeira Hotelaria e Turismo, SA
- Member of the Board of Directors of Centro Residencial da Maia Urbanismo, SA
- Member of the Board of Directors of Cinclus Imobiliária, SA
- Member of the Board of Directors of Contacto Concessões, SGPS, SA
- Member of the Board of Directors of Country Club da Maia Imobiliária, SA
- Member of the Board of Directors of Ecociclo II Energias, SA
- Member of the Board of Directors of Empreendimentos Imobiliários Quinta da Azenha, SA
- Member of the Board of Directors of Golfe Time Golfe e Investimentos Turísticos, SA
- Member of the Board of Directors of Imoareia Investimentos Turísticos, SA
- Member of the Board of Directors of Imobiliária da Cacela, SA
- Member of the Board of Directors of Imoclub Serviços Imobiliários, SA
- Member of the Board of Directors of Imodivor Sociedade Imobiliária, SA
- Member of the Board of Directors of Imobeauty, SA
- Member of the Board of Directors of Imohotel Empreendimentos Turísticos, SA
- Member of the Board of Directors of Imopenínsula Imobiliária, SA
- Member of the Board of Directors of Imoponte Sociedade Imobiliária, SA
- Member of the Board of Directors of Imoresort Sociedade Imobiliária, SA
- Member of the Board of Directors of Imosedas Imobiliária e Serviços, SA
- Member of the Board of Directors of Implantação Imobiliária, SA
- Member of the Board of Directors of Marina de Tróia, SA
- Member of the Board of Directors of Marmagno Exploração Hoteleira e Imobiliária, SA
- Member of the Board of Directors of Martimope Empreendimentos Turísticos, SA
- Member of the Board of Directors of Marvero Exploração Hoteleira e Imobiliária, SA
- Member of the Board of Directors of Norscut Concessionária de Auto-Estradas, SA
- Member of the Board of Directors of Porturbe Edifícios e Urbanizações, SA
- Member of the Board of Directors of Praedium Serviços, SA
- Member of the Board of Directors of Praedium SGPS, SA
- Member of the Board of Directors of Praedium II Imobiliária, SA
- Member of the Board of Directors of Prédios Privados Imobiliária, SA
- Member of the Board of Directors of Predisedas Predial das Sedas, SA
- Member of the Board of Directors of Promessa Socieofde Imobiliária, SA
- Member of the Board of Directors of S.I.I. Soberana Investimentos Imobiliários, SA
- Member of the Board of Directors of SC Engenharia e Promoção Imobiliária, SGPS, SA
- Member of the Board of Directors of SC Sociedade de Consultadoria, SA
- Member of the Board of Directors of SC Assets, SGPS, SA
- Member of the Board of Directors of SC Finance, BV

- Member of the Board of Directors of SC, SGPS, SA
- Member of the Board of Directors of Sistavac, SGPS, SA
- Member of the Board of Directors of Sistavac, SA
- Member of the Board of Directors of Sete e Meio Herdades Investimentos Agrícolas e Turismo,
   SΔ
- Member of the Board of Directors of SKK Central de Distribuição para a Refrigeração e Climatização, SA
- Member of the Board of Directors of Soconstrução, BV
- Member of the Board of Directors of Soira Sociedade Imobiliária de Ramalde, SA
- Member of the Board of Directors of Solinca Health and Fitness, SA
- Member of the Board of Directors of Solinca Investimentos Turísticos, SA
- Member of the Board of Directors of Solswim Gestão e Exploração de Equipamentos Aquáticos,
   SA
- Member of the Board of Directors of Soltróia Sociedade Imobiliária de Urbanização e Turismo de Tróia, SA
- Member of the Board of Directors of Sonae Turismo SGPS, SA
- Member of the Board of Directors of Sontur, BV
- Member of the Board of Directors of Sopair, SA
- Member of the Board of Directors of Sotáqua Sociedade de Empreendimentos Turísticos de Quarteira, SA
- Member of the Board of Directors of Spinarq Engenharia, Energia e Ambiente, SA
- Member of the Board of Directors of Spinveste Gestão Imobiliária, SGII, SA
- Member of the Board of Directors of Spinveste Promoção Imobiliária, SA
- Member of the Board of Directors of Spred, SGPS, SA
- Member of the Board of Directors of Torre São Gabriel, Imobiliária, SA
- Member of the Board of Directors of Tróia Market Supermercados, SA
- Member of the Board of Directors of Troiaresort Investimentos Turísticos, SA
- Member of the Board of Directors of Troiaverde Exploração Hoteleira e Imobiliária, SA
- Member of the Board of Directors of Tulipamar Exploração Hoteleira e Imobiliária, SA
- Member of the Board of Directors of Urbisedas Imobiliária das Sedas, SA
- Member of the Board of Directors of Vistas do Freixo Empreendimentos Turísticos, SA
- Member of the Board of Directors of World Trade Center Porto, SA
- Gerente of Aqualuz Turismo e Lazer, SA
- Gerente of Paulo Jorge Pacheco Equipamentos de Refrigeração, Unipessoal, Lda
- Gerente of SKKFor Serviços de Formação e desenvolvimento de Recursos Humanos, Unipessoal,
   SA

#### Francisco de La Fuente Sánchez

- Honorary Chairman of Hidroeléctrica del Cantábrico, SA
- Chairman of the Shareholders' General Meeting of Iberwind Desenvolvimento e Projectos, SA
- Chairman of the Shareholders' General Meeting of APEDS Associação Portuguesa de Engenheiros para o Desenvolvimento Social
- Chairman of the Managing Council of AAAIST Associação de Antigos Alunos do Instituto Superior Técnico
- Co-opted member of Instituto Superior Técnico School Council
- Member of the Remuneration Committee of Sonae SGPS and Sonaecom
- Member of the Curators Council of the Luso-Brazilian Foundation
- Member of the Ibero American Forum

- Member of the Curators Council of the Luso-Spanish Foundation
- Member of the Patronage of Hidroeléctrica del Cantábrico Foundation
- Member of the Consulting Council of the Competitiveness Forum

#### Paulo José Jubilado Soares de Pinho

- Chairman of the General Council of Venture Capital Syndication Fund PME-IAPMEI
- Member of the Advisory and Strategic Board of Fast Change Venture Capital Fund
- Member of the Board of Directors of Change Partners, SCR, SA
- Member of the Board of Directors of Biotecnol, SA
- Representative Director (Portugal) of Venture Valuation, Suiça
- Senior Consultant of New Next Moves Consultants, Portugal
- Visiting Professor at Cass Business School, London
- Associate Professor and Associate Dean of Faculdade de Economia from Universidade Nova of Lisboa
- Associate Dean of Universidade Nova de Lisboa

#### **Fiscal Board**

Offices held by Members of the Fiscal Board in other companies are the following:

#### **Manuel Heleno Sismeiro**

Chairman of the Fiscal Board:

- OCP Portugal Produtos Farmacêuticos, SA
- Sonae Indústria, SGPS, SA

Chairman of the Shareholders' General Meeting:

Segafredo Zanetti (Portugal), SA

#### Armando Luís Vieira de Magalhães

Member of the Fiscal Board:

- Associação Sénior de Golfe do Norte de Portugal
- Futebol Clube do Porto
- Futebol Clube do Porto Futebol SAD
- Fundação Eça de Queiroz
- Real Vida Seguros
- Sonaecom, SGPS, SA
- Sonae Indústria, SGPS, SA

#### **Jorge Manuel Felizes Morgado**

Member of the Fiscal Board:

- Sonae, SGPS, SA (Efective)
- Sonae Indústria, SGPS, SA (Efective)
- Sonae Sierra SGPS, SA (Efective)
- Sonaecom, SGPS, SA (Substitute)

# ARTIGO 21-C OF THE PORTUGUESE SECURITIES CODE (CVM) Total number of shares as at 19/02/14 – 250,000,000 with nominal value of Eur. 1.00 each

Total number of voting rights as at 19/02/2014 – 243,945,938